

A Radically Simple Leadership Approach to Lift People, Profits, and Performance





#### Caring & Tough

#### Patient & Driven

#### Humble & Confident

#### **Cooperative & Competitive**

#### Passionate & Rational

#### **Operational & Visionary**



# Open-door Leadership is about serving people and organizations by creating opportunities for them to grow.

Open-door Leader Tip #1: Use OPPORTUNITY to Motivate, Develop, and Engage

# Opportunity is more powerful even than conquerors and prophets.

Benjamin Disraeli

# All that is valuable in human society depends upon the opportunity for development accorded the individual.

**Albert Einstein** 

#### "The focus of the organization must be on opportunities rather than on problems."

Peter Drukker

## **Poll Question**



A. Many growth opportunities
B. Sufficient growth opportunities
C. Insufficient growth opportunities
D. I am not interested in growing



Ten Dollars a Year

are

1930

Ten Dollars a Year

61%

# Die Dollar a Copy Feel there

# insufficient growth opportunities

# Percent of workers who:

Ten Dollars a Year

Ten Dollars a Year

43%

33%

36%

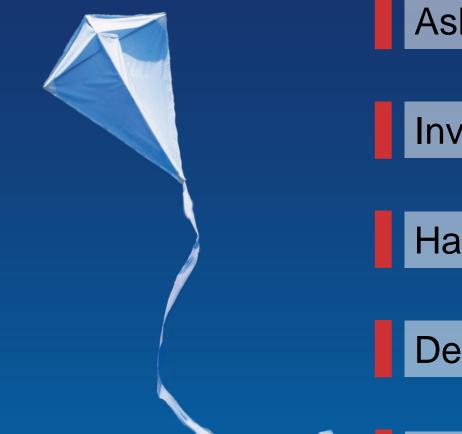
#### are passionate about their job

#### feel energized by their work

One Dolla

#### believe they're in "dead-end" jobs

# **Growth Opportunities**



Ask for their stretch goals and aspirations.

Involve in risky and important decisions.

Have them co-present to higher-ups.

Delegate consequential tasks.

Let them lead a meeting in your absence.

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**Open-door Leader Tip #2: Give People a Proving Ground** 

My mother was determined to make us independent. When I was four years old, she stopped the car a few miles from our house and made me find my own way home across the fields. I got hopelessly lost.

# **CHAT:** Your Proving Ground

Who is the leader that gave you an opportunity to prove yourself? What impact did it have on you?

# **Open-door Leader Tip #3: Coach People to Embrace Discomfort.**

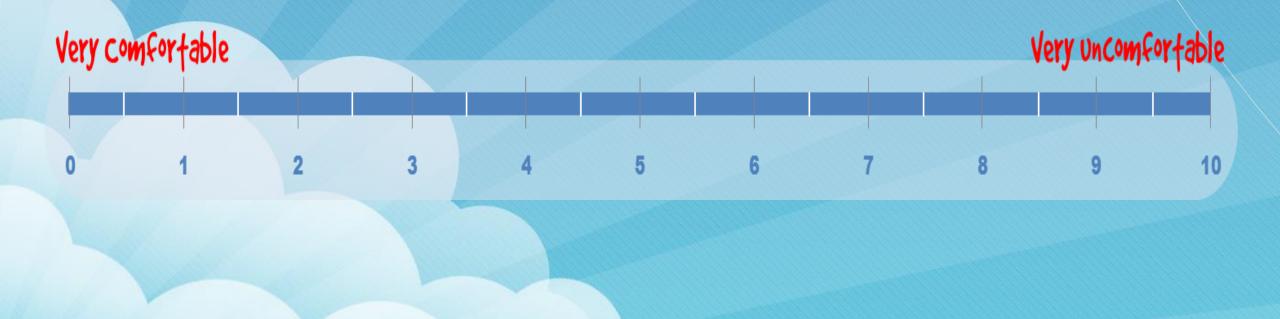
# **Poll Question**



A. I am considering a bold move at work B. I am in the midst of a bold move at work C. I am avoiding a bold work move D. I am not interested in taking bold action right now

## **Chat Your Number**

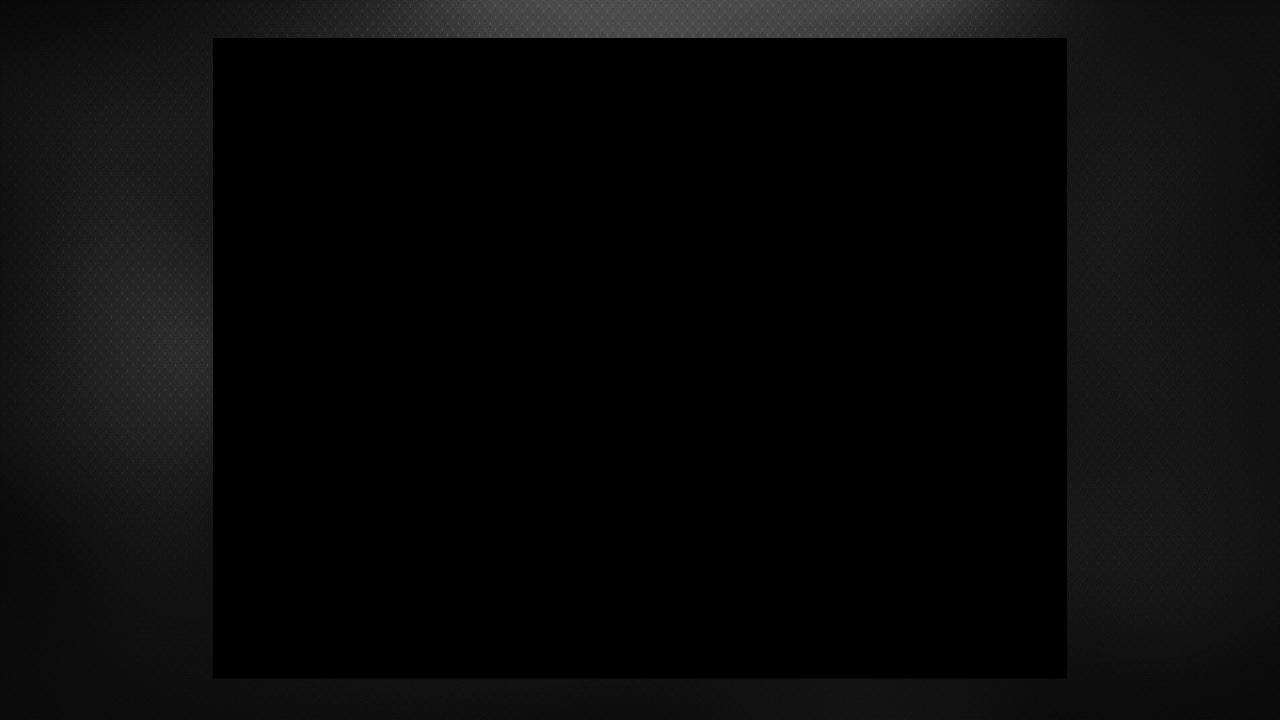
Think about the bold move you are considering. How uncomfortable does it make you?



# Growth and comfort do not coexist.

Ginny Rometty







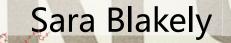
# **Open-door Leader Tip #4: Promote Courage by Creating Safety.**

## Sara Blakely SPANX



#### Built to Last Forever Secrets of the world's longest-running growth companies YON Ø Richard Branson Barbara Corcoran John Mackey STAR Drew Houston Guy The "aha" moments that launched Kawasaki and their single most trusted Spanx Five Guys Flipboard employee Page 56 Klout & more PAGE 28 5 Sara Blakely, founder and CEO, Spanx The solo entrepreneur's survival guide

"When someone makes a mistake at SPANX – especially when those mistakes key us on to a new insight – I am never disappointed. In fact, I go up to them and give them a big high five."





# Leadership is a *Tradition*



## "It's all about encouragement, it's all about positivity, it's all about trust."

**Clint Hurdle** 

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