rethinking ACCOUNTABILITY

What is it *really*? And how you can do it better

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LET'S TAKE A POLL

Have you made New Year's resolutions?

a. Yesb. Noc. Kinda Sortad. What are those?

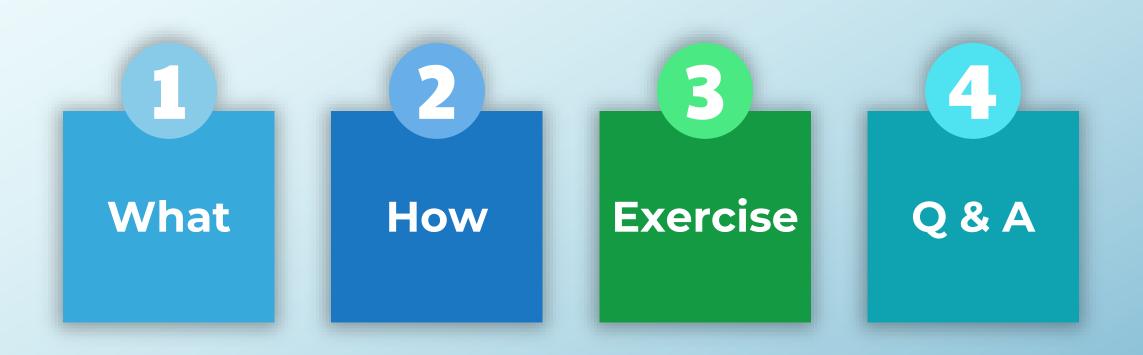
ACCOUNTABLE

"If you could kick the person in the pants responsible for most of your trouble, you wouldn't sit for a month."

- Theodore Roosevelt

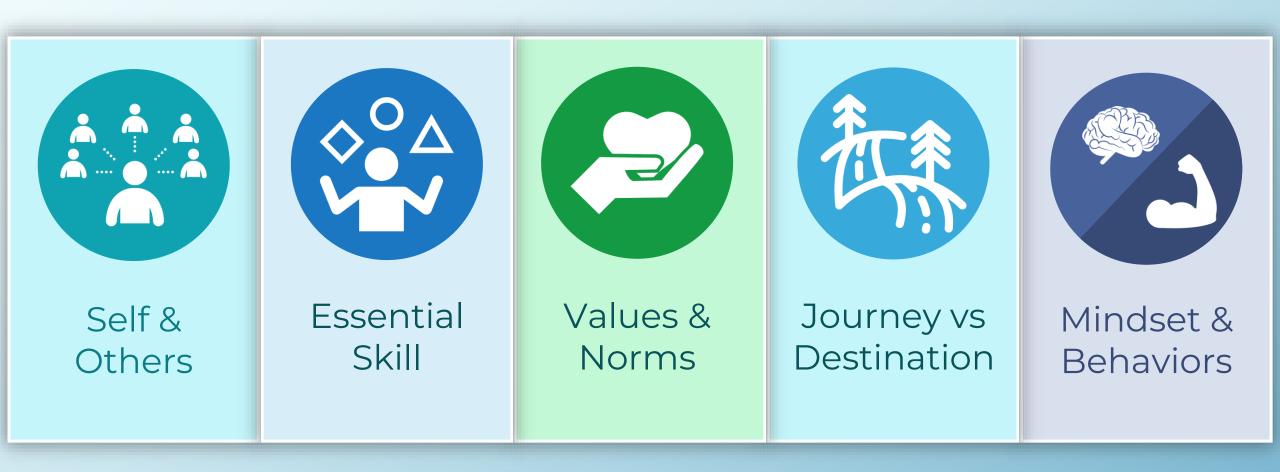
OLD THINKING NEW THINKING Shared On your own Figure it out, fuzzy Clear Safe Threatening Transactional Transformational **Planned Process** Just do it Victory or Defeat Feedback Try Again Punishment Learning Blame





WHAT is accountability?

HELPFUL FRAMES



KEY MINDSETS







Interdependence

Growth Mindset

Total Responsibility

KEY BEHAVIORS







Planning

Communication

Integrity

LET'S TAKE A POLL

I am most interested in working on:

a. Holding MYSELF more accountable
b. Holding OTHERS more accountable
c. Holding both MYSELF & OTHERS more accountable
d. How I can avoid accountability all together
e. Planning my vacation

HOW can we promote accountability?





LET'S TAKE A POLL

BE

4

2

3

BUILD

safety &

commitment

what you

say you'll

do

DO



LET'S TAKE A POLL

I have the most room for improvement in:

a. Step 1
b. Step 2
c. Step 3
d. Step 4
e. Step 5
f. Step 6



BE

BE CLEAR ABOUT SHARED EXPECTATIONS:

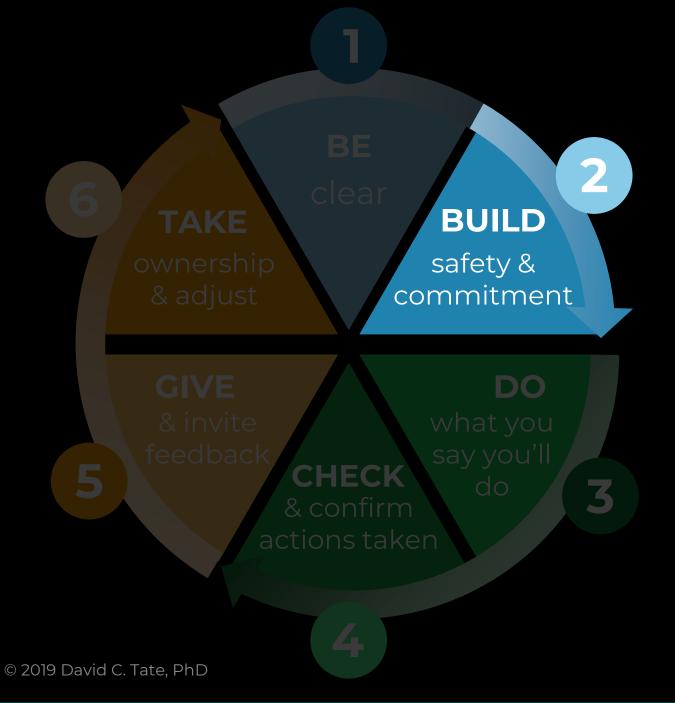
- 1. Expectations of you
- 2. Expectations of others
- 3. What is clear?
- 4. What is shared?



BUILD

BUILD SAFETY & COMMINTMENT:

- 1. Link to WHY & RESULTS
- 2. Anticipate gain & pain
- 3. Foundation of safety



B DO

DO WHAT YOU SAY YOU WILL DO:

- Keep commitments & ask others to
- 2. Manage obstacles, motivation, competing tasks
- 3. Organize towards completion



CHECK IN & CONFIRM ACTIONS:

- Process to check in & assess progress
- 2. Coaching? Who initiates?
- 3. Have you set appropriate milestones/metrics?



5GIVE

GIVE & INVITE FEEDBACK:

- 1. Feedback: appreciation/ coaching/performance
- 2. After action review
- 3. Frame as learning



6 TAKE

TAKE OWNERSHIP FOR RESULTS & ADJUST:

- 1. Help others take ownership
- 2. Assign credit for success
- 3. Repair/mitigate
- 4. Recommit based on learning



EXERCISE Improving Your Practice

Think of a time when you DID hold someone else (or yourself) accountable?

What were your mindsets or behaviors? What were the results? Think of a time when you DID NOT

hold someone else (or yourself) accountable?

What were your mindsets or behaviors? What were the results?

Compare these two examples. What was different?

Look at the 6 step process.

Which step holds the most room for improvement?



What are two possible strategies you could use to address this area?

What is one action you will commit to in order to improve accountability?

How will you stay accountable to this commitment?

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QUESTIONS? comments/reactions/feedback

STAY IN TOUCH

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"Accountability is the glue that ties commitment to the result."



