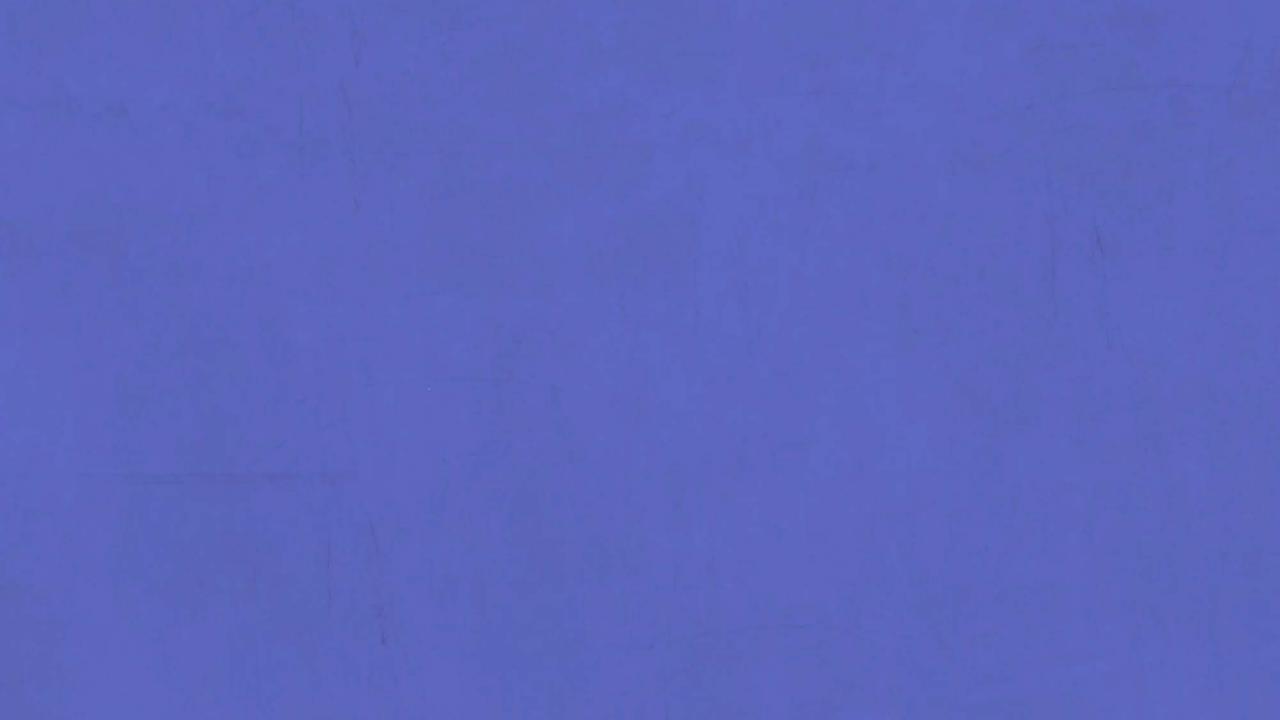
Shifting Your Talent Strategy to Focus on Fulfillment and Purpose

Aaron Hurst CEO, Imperative @Aaron_Hurst

Imperative.







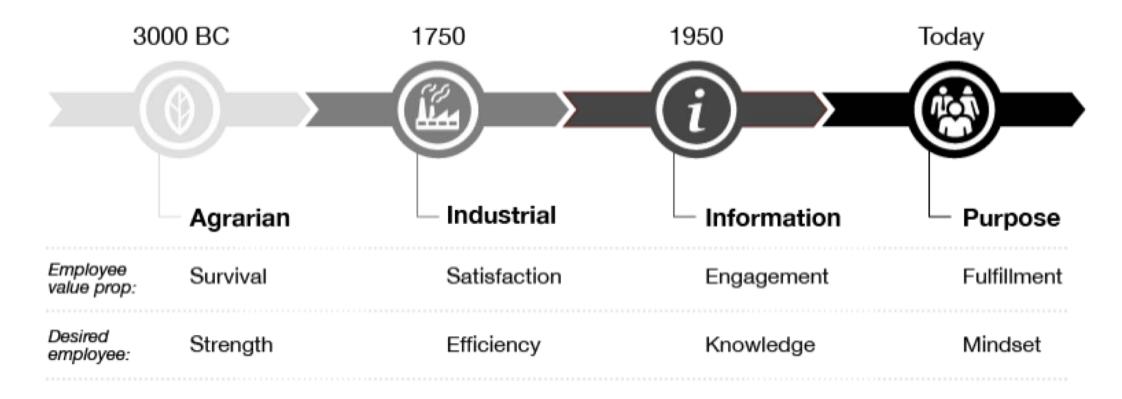
OF THE WORKFORCE IS UNFULFILLED







History of work



People prefer fulfilling work to engaging work.



N=2,100.

Question: Which of the following would you prefer?

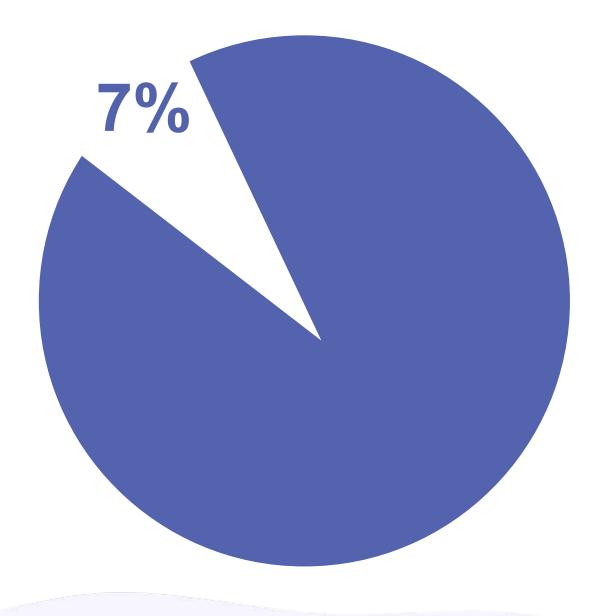
ENGAGEMENT



FULFILLMENT



Only 7% of people report being fulfilled in life but not at work.





Imperative.

Neuroscience of Work

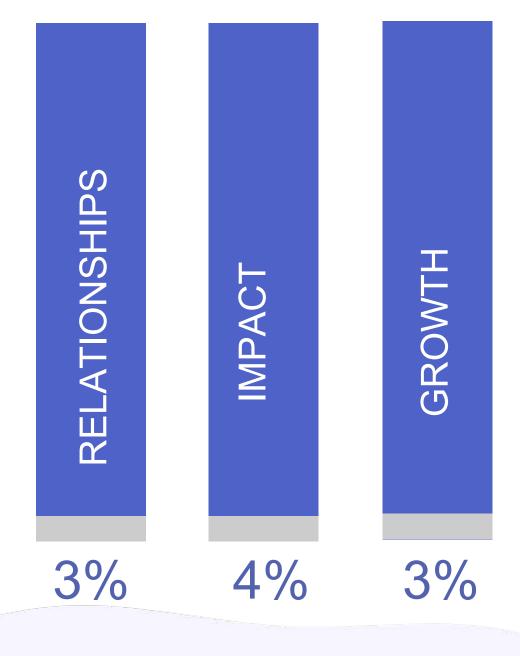
We find safety in tribes.

We need to add value to remain safe in our tribe.

We constantly have to adapt to meet changing needs.



Relationships Impact Growth bring us fulfillment



Imperative.

Fulfillment is Linked to Exceptional Performance



N=2,100.

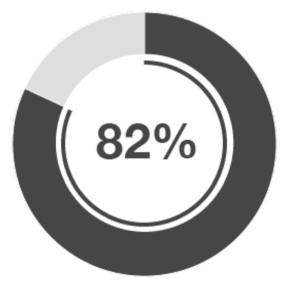
Question: My organization would rank my performance compared to other employees as... exceptional / good / average / below average / poor

Employee fulfillment based on agreement with three statements: I have meaningful relationships at work; I am growing personally and professionally at work; My work is making an impact that is meaningful to me



Employees are ready to take responsibility.

My level of fulfillment at work is primarily my responsibility



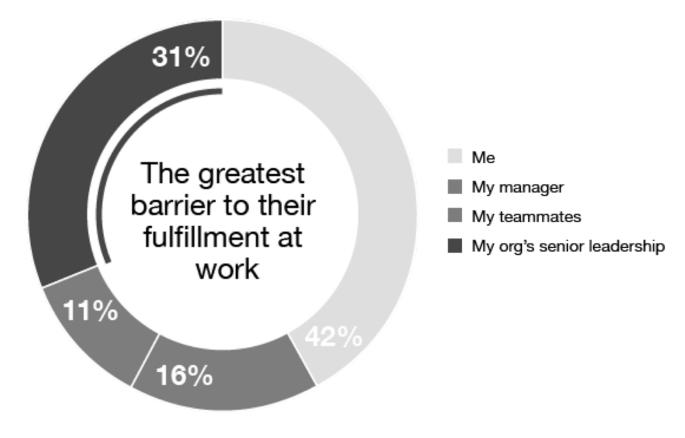
of employees agree that their level of fulfillment at work is their own responsibility

N=2,100.

2 Questions: My level of fulfillment at work is primarily my responsibility; The greatest barrier to my fulfillment at work is... me / my manager / my teammates / my organization's senior leadership



Top barrier to fulfillment? Self.



N=2,100.

Question: The greatest barrier to my fulfillment at work is... me / my manager / my teammates / my organization's senior leadership

Work Mindset

Purpose-Mindset



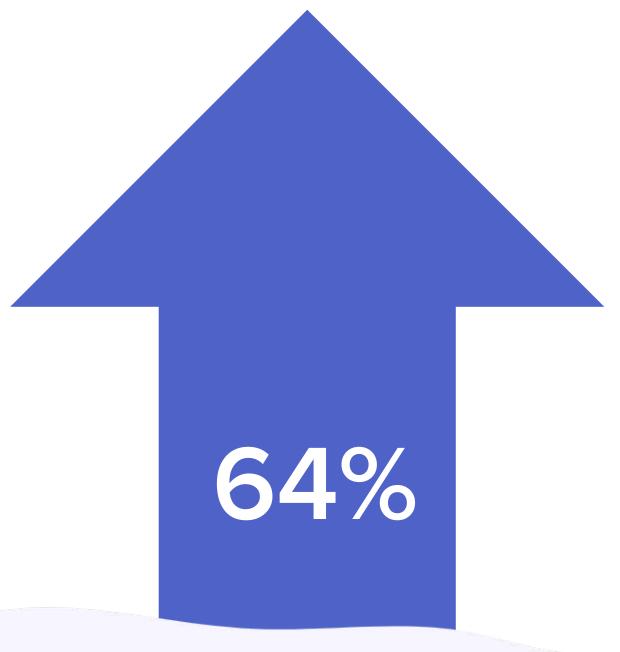
"I work primarily for fulfillment and to serve others."

Non-Purpose Mindset



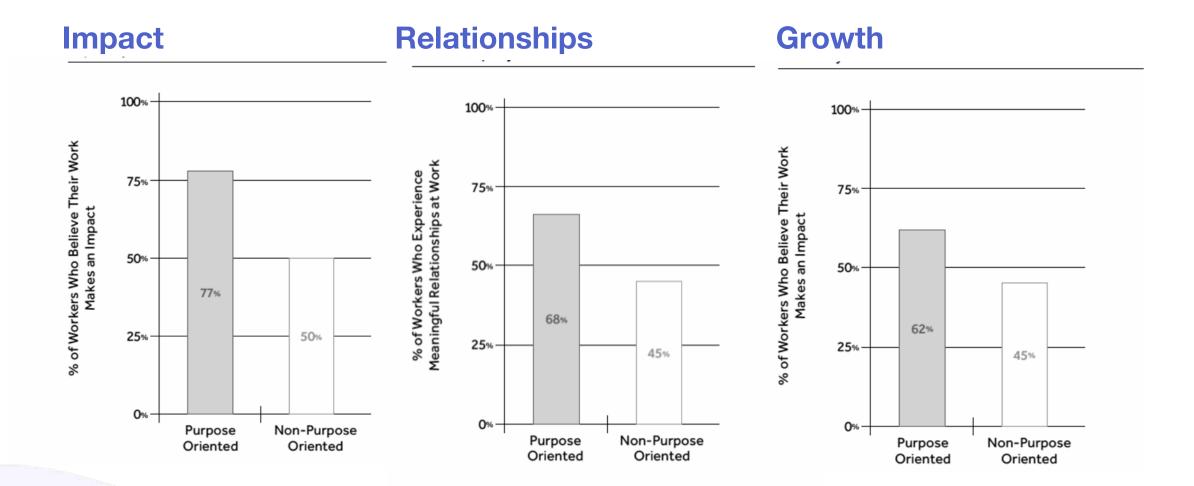
"I work primarily for money or status."

Purpose is the foundation for fulfilling work.



IMPERATIVE.

Power of Purpose



People with PURPOSE-MINDSET Have the Competencies That Matter

- Actively Work On Self-Improvement
- Successful Advocate for Own Needs
- Comfort Embracing Change
- Able to Engage Senior Management

38% PURPOSE-ORIENTED





Transformation



UNLEARN

MONEY-MINDSET

- You can't control work and are a victim of your job.
- It is unsafe to have relationships with co-workers.
- Your skills define your value.

STATUS-MINDSET

- You identity is defined by your job.
- Work is a zero sum game with winners and losers.
- Your status defines your value.



LEARN

PURPOSE-MINDSET

- Work can be fulfilling.
- Fulfillment at work is critical to fulfillment in life.
- You are one person: work/life.
- You have something important to contribute to the world.
- Relationships at work are critical to our wellbeing at work.



Where Imperative is Leveraged



Career Development

Equip your people to own their growth and development, manage up, and apply creative agency to make the greatest impact in their existing roles.



Manager Development

Help your managers understand
what drives and motivates their
team members and personalize
coaching and goal-setting so your
managers can support each person



Leadership Development

Enable your existing and rising leaders know their personal "why", lead and innovate with it at the organization and in the way they inspire their colleagues.



Two Ways to Partner



IMPERATIVE-RUN

Imperative can run your Purpose Mindset activation process for you.





TRAIN-THE-TRAINER

Imperative can train and certify your team to run your own program using our tools and research.













































































Choose Purpose

