Onboarding and Continuous Development for Sales Enablement

August 28, 2018





Sound familiar?











Can each rep confidently tell your brand story and talk about how you differentiate?

Are all your reps successfully onboarded and certified?

What knowledge is sequestered in the minds of your highest-performing reps?

Do your sales managers coach each rep individually? Which skill gaps are causing deals to stall in the pipeline?





Sales reps generally

forget 80%

of what they've learned within 30 days.





HR execs expect
managers to
spend 36% of
their time
developing team
members

Reality = 9%





Annual turnover in sales = 27%

That's twice the national average.





Accelerating Ramp Time = Revenue



\$10-15K

Average spent to hire each sales rep.

Ramp Time

Amount of time it takes reps to significantly contribute to quota and company objectives.

Base Salary

Average base salary for enterprise field reps. \$68K is the average base salary for inside sales reps.

HOW MUCH MORE COULD YOUR REPS CLOSE IF THEY RAMP FASTER?





Sales training isn't enough.

Enter sales enablement.

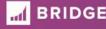




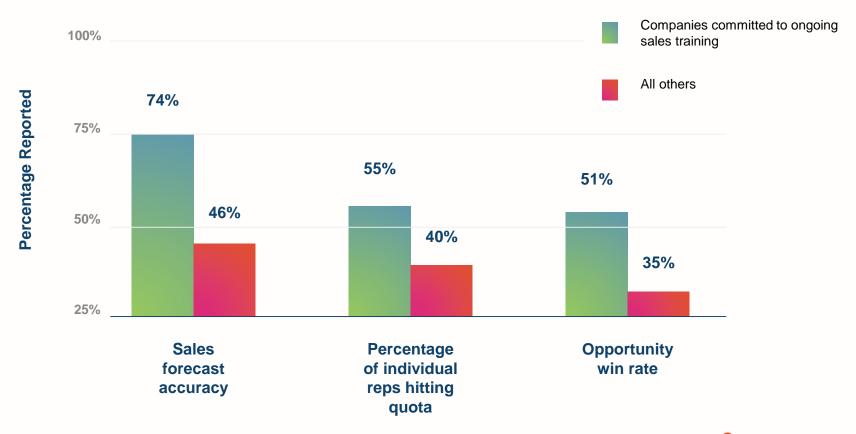
Why top sales teams focus on enablement

- 42% of reps attain firstyear quota through coaching and learning (versus 35% without).
- 27% greater revenue realized from well-trained & coached reps (versus reps with no training).





Better Enablement Helps Sales







Better Enablement Helps the Business







We asked our reps what they wanted

- Collaboration with peers
- Immediate, continuous feedback
- Hands-on learning and training
- Opportunities to practice their pitch, positioning, objection handling, etc.



We created the Bridge Suite

Strategic, competent sales teams









Scale faster, more effective onboarding & certification to decrease ramp time.

Save time and distribute knowledge with peer-to-peer feedback.

Realize more revenue through focused development.

Leverage analytics around skill gaps to see where sales needs help.





Enablement ROI

=

Confident, competent salespeople



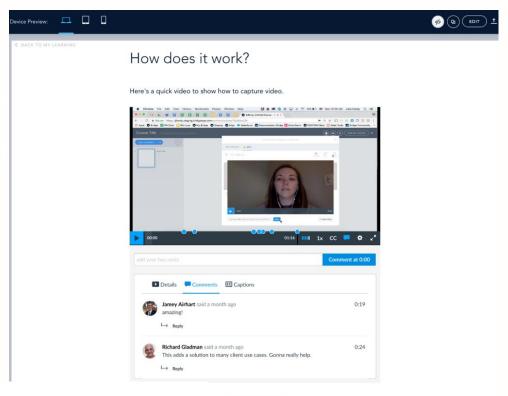




Bridge Learn

DEVELOP PEOPLE WITH PERFORMANCE-FOCUSED LEARNING.

- Onboard new Bridge reps with content highest-performing reps use to succeed.
- Allow our reps to socialize ideas through video.

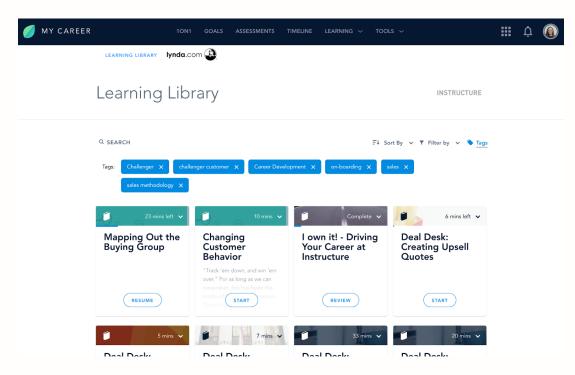






Bridge Learn

- SCALE THE LEARNING PATH OF HIGHEST PERFORMING REPS.
 - Assessments & quizzes driving retention.
 - Personalize content to fit unique learning needs.



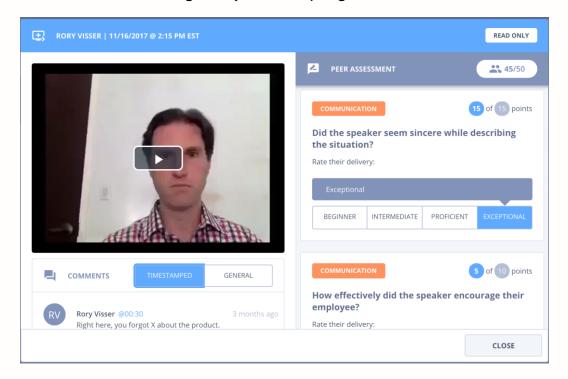




Bridge Practice

VIDEO-BASED MICROLEARNING AND COACHING & FEEDBACK

- Allow peer-to-peer feedback to reduce strain on managers.
- Encourage frequent practice of soft-skills and messaging.
- Focus on skill coaching, not just deal progression.







Bridge Practice

FREQUENT PRACTICE

Learners practice their skills many times over.

TARGETED COACHING

Learners receive individualized, meaningful feedback from instructors, experts, and peers.



SOCIAL LEARNING & SCALED FEEDBACK

Learners leave targeted feedback on peer submissions, creating a social environment that scales feedback and assessment.

SELF REFLECTION & MODEL RESPONSE

Learners self-reflect compared to model video response.

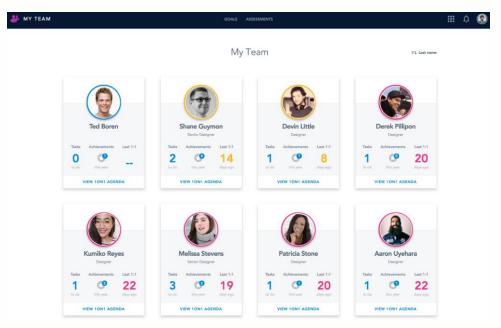


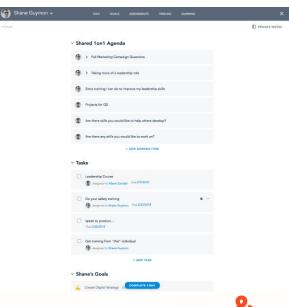


Bridge Perform

INDIVIDUALIZED COACHING & ENGAGEMENT

- Provide a structure for successful 1:1s and track manager-rep engagement.
- Assess rep skill gaps and encourage tailored skill development.
- Connect highest performing reps with others to share best practices peer to peer.





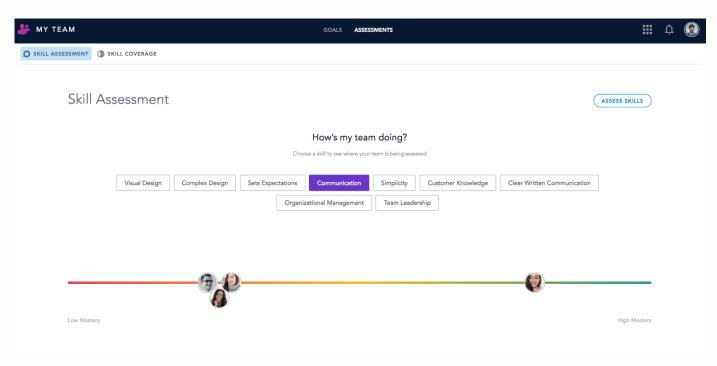




Bridge Perform

INDIVIDUALIZED COACHING & ENGAGEMENT

Align rep goals to company and team goals and capture progress with the Timeline.

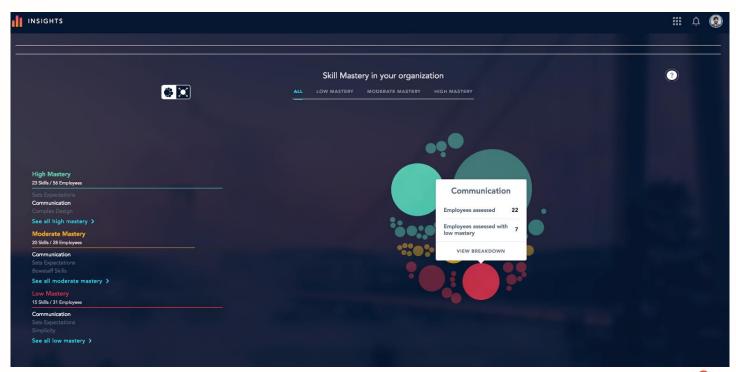






Measure & Repeat

- UNCOVER SKILLS GAPS & TIE DEVELOPMENT TO PERFORMANCE
 - Time To Production, % Attained Quota, Conversion % Change.
 - Ensure preparation for certifications.
 - Base ongoing training on identified skill gaps.



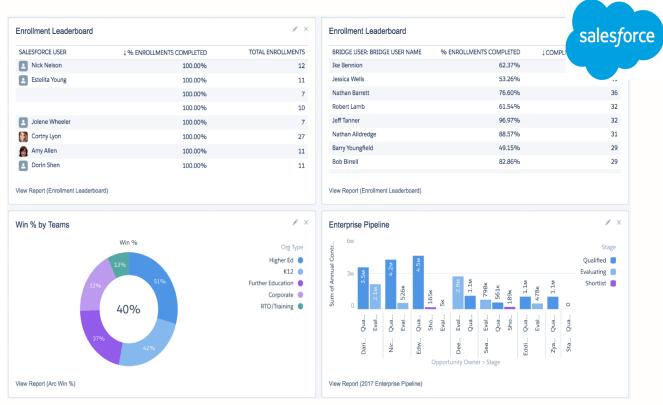




Measure & Repeat

UNCOVER SKILLS GAPS & TIE DEVELOPMENT TO PERFORMANCE

 Leverage the Bridge Salesforce integration to enable active learning, boost sales performance and track linked achievements.







Creating your own sales enablement plan





1. Task managers to conduct regular employee 1:1s

- Boost engagement and productivity
- Facilitate goal-tracking
- Strengthen manager-rep relationships
- Provide consistent
 performance feedback





2. Create individual and team goals

- Track individual goals
- Celebrate achievements





3. Identify key soft skills

- Weak area (teamwork)
- Strength (innovation)





4. Create onboarding and certification initiatives

- Identify sales initiatives
- Conduct a content audit on existing materials
- Identify gaps and list courses to create





5. Use **practice** to drive perfection

- Combine social learning with video feedback
- Have peers provide feedback
- Encourage reps to keep practicing their skills



6. Assessments and mentors

- Use senior reps' realworld knowledge
- Pair new reps and senior salespeople
- Establish tangible metrics
- Enable continuous feedback
- Mentoring ≠ coaching

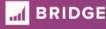




7. Utilize data and analytics

- Assess skills and learning gaps
- Manage 1:1 meetings
- Learn which reps shine in core competencies
- See if reps are struggling with course content





Questions?



